

Harsha Raghavan,

Managing Partner, Convergent Finance LLP

Harsha Raghavan is the Founder and Managing Partner of Convergent Finance LLP headquartered in Mumbai, India. Mr. Raghavan has been involved with the Indian private equity industry since 1996. He most recently served as the Founding Managing Director & CEO of Fairbridge Capital Private Limited, the Indian investing entity of Fairfax Financial Holdings, from 2009 till 2018. He was also Head of India for Candover Investments, co-Head of India for Goldman Sachs PIA and Vice President of Indocean Chase Capital. Mr. Raghavan has experience investing over \$3.0 billion across multiple continents, with a track record of value creation through intensive engagement with portfolio companies.



At Fairbridge, Mr. Raghavan was responsible for all capital allocation decisions and led the investment of more than \$2.1 billion, a figure that rose by over 2.6x to \$5.5 billion in a seven-year period. Portfolio companies leveraged Mr. Raghavan's operational expertise and global networks to meet their strategic objectives, including mergers and acquisitions, business expansions, and board appointments.

Mr. Raghavan holds a B.A. in Computer Science and Economics from the University of California, Berkeley, an M.Sc. in Industrial Engineering from Stanford University, and an M.B.A. from the Stanford Graduate School of Business.

A sampling of Mr. Raghavan's current and past directorships include:

Company	Title	Jurisdiction	Listing
Agilitas Sports Private Limited	Chairman	India	
Jagsonpal Pharmaceuticals Limited	Chairman	India	NSE, BSE
Just Udo Aviation Private Limited (fly91)	Chairman	India	
Camlin Fine Sciences Limited	Director	India	NSE, BSE
Onward Technologies Limited	Director	India	NSE, BSE
Hindustan Foods Limited	Director	India	NSE, BSE
Sterling Holiday Resorts Limited	Director	India	
National Collateral Management Services Limited	Director	India	
Privi Organics India Limited	Director	India	
Fairchem Speciality Limited	Director	India	NSE, BSE
Bangalore International Airport Limited	Managing Director	India	
Bangalore Airport Hotels Limited	Chairman	India	
Sanmar Engineering Services Limited	Director	India	
Saurashtra Freight Private Limited	Director	India	
Thomas Cook India Limited	Director	India	NSE, BSE
Thomas Cook Mauritius Operations Company Limited	Director	Mauritius	
Thomas Cook (Lanka) Private Limited	Director	Sri Lanka	
Travel Corporation (India) Limited	Director	Sri Lanka	
Nations Trust Bank	Director	Sri Lanka	CSE
Fairfax India Holdings Corporation	Director	Canada	TSX
Asian Trails (Thailand)	Director	Thailand	
Sigma Electric	Director	USA	
	Jagsonpal Pharmaceuticals Limited Just Udo Aviation Private Limited (fly91) Camlin Fine Sciences Limited Onward Technologies Limited Hindustan Foods Limited Sterling Holiday Resorts Limited National Collateral Management Services Limited Privi Organics India Limited Fairchem Speciality Limited Bangalore International Airport Limited Bangalore Airport Hotels Limited Saurashtra Freight Private Limited Thomas Cook India Limited Thomas Cook Mauritius Operations Company Limited Thomas Cook (Lanka) Private Limited Travel Corporation (India) Limited Nations Trust Bank Fairfax India Holdings Corporation Asian Trails (Thailand)	Agilitas Sports Private Limited Jagsonpal Pharmaceuticals Limited Chairman Just Udo Aviation Private Limited (fly91) Chairman Camlin Fine Sciences Limited Onward Technologies Limited Director Hindustan Foods Limited Director Sterling Holiday Resorts Limited Director National Collateral Management Services Limited Director Privi Organics India Limited Director Fairchem Speciality Limited Director Bangalore International Airport Limited Managing Director Bangalore Airport Hotels Limited Chairman Sanmar Engineering Services Limited Director Thomas Cook India Limited Director Thomas Cook Mauritius Operations Company Limited Director Travel Corporation (India) Limited Director Nations Trust Bank Director Fairfax India Holdings Corporation Director Director Director Director Director Director Director Director Director	Agilitas Sports Private Limited Jagsonpal Pharmaceuticals Limited Just Udo Aviation Private Limited (fly91) Chairman India Just Udo Aviation Private Limited (fly91) Chairman India Camlin Fine Sciences Limited Director India Onward Technologies Limited Director India Hindustan Foods Limited Director India Sterling Holiday Resorts Limited Director India National Collateral Management Services Limited Director India Privi Organics India Limited Director India Bangalore International Airport Limited Director India Bangalore Airport Hotels Limited Chairman India Sanmar Engineering Services Limited Director India Saurashtra Freight Private Limited Director India Thomas Cook India Limited Director India Thomas Cook Mauritius Operations Company Limited Director Thomas Cook (Lanka) Private Limited Director Sri Lanka Travel Corporation (India) Limited Director Canada Asian Trails (Thailand) Director Thailand